

# **Capacity Building Programme on Local Governance for the Civil Servants of South East Asia and IOR**

## **Background and Need**

The NCGG has a long experience of conducting Mid-Career Training Programme for Civil Servants focusing on Field Administration Public Policy & Good Governance being successfully conducted by NCGG under ITEC, Ministry of External Affairs over the past 10 years. The programmes aim at equipping mid-level civil servants with the cutting-edge knowledge, skills and tools to deliver and design effective public policy, manage successful projects for larger public good in an increasingly complex and inter-dependent world. It is expected that this will provide a rich cross-country experience so that there is no need to reinvent the wheel.

In recent times it has been a known fact that government across the world undertakes a large number of paths breaking initiatives/programmes considering the welfare of the people at the last mile. These initiatives have substantial social and economic impact. The ministries/department have a large database related to these initiatives, which need to be analysed not only for the furtherance of the body of knowledge in various key areas of policy making including public works. It is time for officials at the helm of policymaking affairs to shift towards data analysis and risk management for an enhanced and enabled performance management system to identify emerging risk trends. This will result in enabling the policy makers to take proactive decisions and effectively manage projects.

Effective dissemination and sharing of knowledge and experiences are necessary for governments across the globe to take full and complete benefits of these emerging concepts in good governance and public policy. This can be ensured by proper sharing of existing knowledge resources at various levels both nationally and internationally between various governments as the world is coming closer in the present-day arena. It becomes all the more important as data analytics and risk management are being recognised as the foundation for successful achievement of a wide range of international and domestic policy objectives, and for planning and executing projects.

## **About NCGG**

The Government of India set up the 'National Centre for Good Governance' in 2014 under the aegis of Ministry of Personnel, Public Grievances & Pensions, Government of India by upgrading the National Institute of Administrative Research, an autonomous institution established under the aegis of Lal Bahadur Shastri National Academy of Administration (LBSNAA), Mussoorie – the Government of India's apex training institution for higher civil services i.e. the IAS and allied services. The Head Office of the NCGG is located at Old JNU Campus, New Delhi and the Branch Office of the NCGG is located in the Campus of LBSNAA. It combines the very best in training and capacity building.

**\*NCGG is the premier training partner of the ITEC for past decade and all the training programmes conducted have received excellent feedback.**

## **Objective of the Program**

1. The primary objective of the capacity building program is to teach participants about strengthening local governance, ensuring efficient service delivery to communities, both rural and urban.
2. The focus of the training program is to tackle the enduring challenges within local governance, including limited institutional capacity, resource constraints, and share best practices in India with case studies which can be replicated for the benefit of the masses.
3. This thematic addition aims to equip officers with the necessary knowledge, skills, and strategies.
4. The goal of this program is to empower officers to engage effectively in local governance processes. They will be equipped to foster community participation and drive inclusive and sustainable development in their areas of responsibility.
5. The program will offer 24 sessions within this thematic area, ensuring participants gain a comprehensive understanding of local governance dynamics and practical implementation strategies.

## **Content of the Program**

### **Rural Governance**

#### ***1. Rural Local Governance***

In this module, officers will gain insight into the significance of rural governance within decentralization frameworks. They will explore the legislative provisions, including the 73<sup>rd</sup> Amendment Act, that shape rural governance in India. Through case studies and interactive sessions, officers will analyze the structure and functions of **Gram Panchayats, Block Panchayats, and Zilla Panchayats**, understanding their roles in local administration, planning, and resource allocation. Further an in-depth exploration of India's advancements and future strategies in rural governance will provide participants with valuable insights and a comprehensive understanding.

#### ***2. Empowering Rural Communities***

Participatory decision-making and transparency mechanisms are essential components of effective rural governance. Through this module, officers will explore participatory approaches to decision-making in rural governance, including mechanisms for citizen engagement, consensus-building, and bottom-up planning. Case studies of successful rural development initiatives will provide practical insights into promoting transparency and accountability at the grassroots level.

### **Urban Governance**

#### ***1. Exploring Urban Local Governance***

Understanding urban local governance becomes imperative. Trainees will examine urbanization trends and associated challenges, including infrastructure development and environmental sustainability. They will review urban governance structures and legal frameworks governing urban local bodies, gaining insights into urban planning, regulation, and service provision.

#### ***2. Best Practices and Adaptation***

Identifying best practices and adapting them to the South East Asia and IOR countries context is essential for successful governance initiatives. Through this module, officers will identify key success factors and challenges in rural and urban governance. They will discuss strategies for adapting Indian experiences to the South East Asia and IOR countries context, leveraging

existing resources and capacities. Moreover, officers will formulate action plans for implementing innovative governance practices in their respective areas of responsibility.

### **Venue for Proposed Programmes**

The proposed programme will be conducted at Mussoorie which is situated in the salubrious and pristine climes of Mussoorie also known as the ‘Queen of Hills’ in India. The Study Visits will be conducted in New Delhi and the adjoining states, while the Valedictory Ceremony will be conducted at New Delhi. The institute combines the very best in training and capacity building.

**The programme starts from Mussoorie and participants are requested to kindly book their arrival tickets upto Dehradun Airport and departure tickets to be booked from Delhi Airport.**

### **Faculty Profile**

The faculty comprises carefully chosen senior and experienced civil servants, practitioners, leading academicians and eminent visitors with distinctive academic and professional accomplishments.

### **Programme Duration**

Two Weeks (2 Weeks)

### **Batch Size**

Thirty Officers

### **Training Design**

The teaching approach will be highly interactive leveraging technology, and deploy diverse pedagogical tools and techniques including lectures, case studies, and participants’ experience sharing. Tentative themes to be covered in the training programme are given below, which may be tweaked after mutual discussion.

<b>S.N.</b>	<b>Topics</b>
1.	India’s Local Governance at a glance: Structure and Functions of Panchayati Raj System in India
2.	Policy Analysis and Formulation for Rural Development: Strategies for Policymakers
3.	The role of budget analysis in local self government

4.	An effective participatory local self governance
5.	Governance structure, function and challenges of local self governance
6.	Empowering Women in Rural Governance
7.	Introduction of Digital Solution for Rural Governance
8.	Health Infrastructure in Rural Areas: Role of Panchayats
9.	Empowering Panchayati Raj System : A Public Servant's Perspective
10.	Coping with Urbanization and Migration: Strategies for Sustainable Development
11.	Sanitation Governance in Rural Areas: Strategies for Effective Implementation and Sustainable Development
12.	Building Resilient Communities: Capacity Building for Disaster Risk Management in Rural Governance
13.	Education and Skill Development in Rural India: Capacity Building for Enhancing Human Capital
14.	Rural Youth Empowerment Through Entrepreneurship Development
15.	Urban Governance Innovations and Best Practices
16.	Sustainable Smart Cities Development
17.	Sustaining Rural Governance: Establishment of Long-Term Partnerships with Stakeholders
18.	Swachhhta Mission Success - A case study of Indore, Madhya Pradesh
19.	Gujarat International Finance Tec-City Project : Strength and Challenges
20.	Sabarmati Riverfront Development project: A case study
21.	Enhancing Sustainable Urban Governance Through Strategic Partnerships, Planning Processes, Public Participation, and Performance Metrics
<b>Exposure Visits</b>	
1.	Visit to Municipal Corporation, Dehradun
2.	Visit to District Panchayati Raj Office
3.	Visit to Gram Panchayat in Dehradun
4.	Visit to Ministry of Panchayati Raj, Government of India
5.	Visit to Taj Mahal, Agra
6.	Visit to Pradhanmantri Sanghralaya
7.	Valedictory Ceremony at New Delhi (1/2 day)

**Budget (per participant)**

<b>S.N.</b>	<b>Particulars</b>	<b>Amount (in Rs.)</b>
1.	Course Fee (Rs. 35,000 per person)	35,000
2.	Board & Lodging at Mussoorie (Rs. 5000/person x 7 Days = Rs.35000/-)	35,000
3.	Study Tour @ 58000/- (Includes 6 days Boarding & Lodging & Transportation)	58,000
4.	Valedictory/ Inaugural allowance	300
5.	Institutional cost (Rs. 5,000/person)	5,000
	<b>Total</b>	<b>1,33,300</b>